

Date:

Monday 12 October 2026 at 4.00 pm

Venue:

Council Chamber, Dunedin House, Columbia Drive, Thornaby, Stockton-on-Tees TS17 6BJ

Cllr Jim Beall (Chair)

Cllr Steve Nelson (Vice-Chair)

Cllr Stephen Dodds, Cllr Sufi Mubeen, Cllr David Reynard, Cllr Tony Riordan, Cllr Ted Strike, Cllr Marilyn Surtees and Cllr Sylvia Walmsley

Agenda

1. Livestreaming

This meeting will be filmed for live and / or subsequent broadcast on the Council's website. The whole of the meeting will be filmed, except where there are confidential or exempt items, and the footage will be on the website for 12 months. A copy of it will also be retained in accordance with the Council's data retention policy.

If you attend and make a representation to the meeting, you will be deemed to have consented to being filmed. When admitted to the Council Chamber you are also consenting to being filmed and to the possible use of those images and sound recordings for livestreaming and / or training purposes. If you do not wish to have your image captured, please contact Democratic Services prior to attending the meeting.

If there are any technical difficulties with the livestreaming, the meeting will still proceed.

2. Evacuation Procedure (Pages 7 - 10)

3. Apologies for Absence

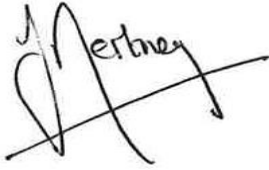
4. Declarations of Interest

5. Minutes (Pages 11 - 14)

To approve the minutes of the last meeting held on 14 September 2026

6. Scrutiny Review of Animal Welfare, Kennelling, and Protection of Pets (Pages 15 - 22)

7. Chair's Update and Select Committee Work Programme (Pages 23 - 26)



Jonathan Nertney
Head of Democratic Services
Friday 2 October 2026

Members of the Public - Rights to Attend Meeting

With the exception of any item identified above as containing exempt or confidential information under the Local Government Act 1972 Section 100A(4), members of the public are entitled to attend this meeting and/or have access to the agenda papers.

Persons wishing to obtain any further information on this meeting, including the opportunities available for any member of the public to speak at the meeting; or for details of access to the meeting for disabled people, please.

Contact: Scrutiny Officer, Michelle Gunn on email michelle.gunn@stockton.gov.uk

Key – Declarable interests are :-

- Disclosable Pecuniary Interests (DPI's)
- Other Registerable Interests (ORI's)
- Non Registerable Interests (NRI's)

Members – Declaration of Interest Guidance

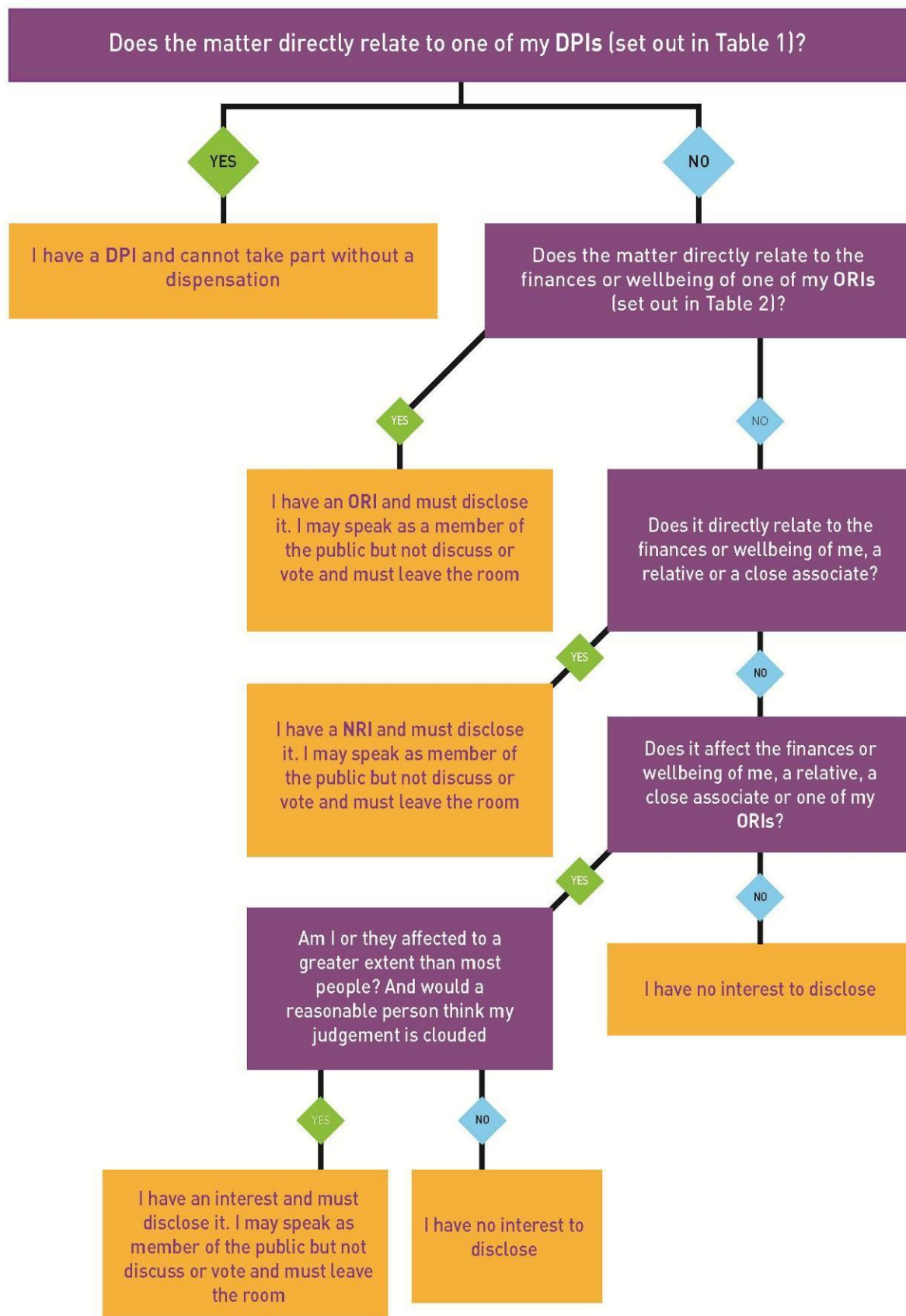


Table 1 - Disclosable Pecuniary Interests

Subject	Description
Employment, office, trade, profession or vocation	Any employment, office, trade, profession or vocation carried on for profit or gain
Sponsorship	Any payment or provision of any other financial benefit (other than from the council) made to the councillor during the previous 12-month period for expenses incurred by him/her in carrying out his/her duties as a councillor, or towards his/her election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract made between the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners (or a firm in which such person is a partner, or an incorporated body of which such person is a director* or a body that such person has a beneficial interest in the securities of*) and the council — (a) under which goods or services are to be provided or works are to be executed; and (b) which has not been fully discharged.
Land and property	Any beneficial interest in land which is within the area of the council. 'Land' excludes an easement, servitude, interest or right in or over land which does not give the councillor or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners (alone or jointly with another) a right to occupy or to receive income.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the council for a month or longer.
Corporate tenancies	Any tenancy where (to the councillor's knowledge)— (a) the landlord is the council; and (b) the tenant is a body that the councillor, or his/her spouse or civil partner or the person with whom the councillor is living as if they were spouses/ civil partners is a partner of or a director* of or has a beneficial interest in the securities* of.
Securities	Any beneficial interest in securities* of a body where— (a) that body (to the councillor's knowledge) has a place of business or land in the area of the council; and (b) either— (i) the total nominal value of the securities* exceeds £25,000 or one hundredth of the total issued share capital of that body; or (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the councillor, or his/ her spouse or civil partner or the person with whom the councillor is living as if they were spouses/civil partners have a beneficial interest exceeds one hundredth of the total issued share capital of that class.

* 'director' includes a member of the committee of management of an industrial and provident society.

* 'securities' means shares, debentures, debenture stock, loan stock, bonds, units of a collective investment scheme within the meaning of the Financial Services and Markets Act 2000 and other securities of any description, other than money deposited with a building society.

Table 2 – Other Registrable Interest

You must register as an Other Registrable Interest:

a) any unpaid directorships

b) any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority

c) any body

(i) exercising functions of a public nature

(ii) directed to charitable purposes or

(iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management

Council Chamber, Dunedin House Evacuation Procedure & Housekeeping

Entry

Entry to the Council Chamber is via the Council Chamber entrance indicated on the map below.



In the event of an emergency alarm activation, everyone should immediately start to leave their workspace by the nearest available signed Exit route.

The emergency exits are located via the doors on either side of the raised seating area at the front of the Council Chamber.

Fires, explosions, and bomb threats are among the occurrences that may require the emergency evacuation of Dunedin House. Continuous sounding and flashing of the Fire Alarm is the signal to evacuate the building or upon instruction from a Fire Warden or a Manager.

The Emergency Evacuation Assembly Point is in the overflow car park located across the road from Dunedin House.

The allocated assembly point for the Council Chamber is: D2

Map of the Emergency Evacuation Assembly Point - the overflow car park:



All occupants must respond to the alarm signal by immediately initiating the evacuation procedure.

When the Alarm sounds:

1. **stop all activities immediately.** Even if you believe it is a false alarm or practice drill, you MUST follow procedures to evacuate the building fully.
2. **follow directional EXIT signs** to evacuate via the nearest safe exit in a calm and orderly manner.
 - do not stop to collect your belongings
 - close all doors as you leave
3. **steer clear of hazards.** If evacuation becomes difficult via a chosen route because of smoke, flames or a blockage, re-enter the Chamber (if safe to do so). Continue the evacuation via the nearest safe exit route.
4. **proceed to the Evacuation Assembly Point.** Move away from the building. Once you have exited the building, proceed to the main Evacuation Assembly Point immediately - located in the **East Overflow Car Park**.
 - do not assemble directly outside the building or on any main roadway, to ensure access for Emergency Services.

5. await further instructions.

- **do not re-enter the building under any circumstances without an “all clear”** which should only be given by the Incident Control Officer/Chief Fire Warden, Fire Warden or Manager.
- do not leave the area without permission.
- ensure all colleagues and visitors are accounted for. Notify a Fire Warden or Manager immediately if you have any concerns

Toilets

Toilets are located immediately outside the Council Chamber, accessed via the door at the back of the Chamber.

Water Cooler

A water cooler is available at the rear of the Council Chamber.

Microphones

During the meeting, members of the Committee, and officers in attendance, will have access to a microphone. Please use the microphones, when invited to speak by the Chair, to ensure you can be heard by the Committee and those in attendance at the meeting.

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Place Select Committee

A meeting of Place Select Committee was held on Monday 14th September 2026.

Present: Cllr Jim Beall (Chair), Cllr Steve Nelson (Vice Chair), Cllr Stephen Dodds, Cllr Sufi Mubeen, Cllr David Reynard, Cllr Tony Riordan, Cllr Ted Strike and Cllr Marilyn Surtees.

Officers: Steph Williams (PDSA), Stephen Donaghy (Neighbourhoods), and Michelle Gunn (Corporate Services).

Also in attendance: Cllr Norma Stephenson

Apologies: Cllr Sylvia Walmsley

PLA/27/26 Livestreaming

The Committee noted the meeting was being livestreamed.

PLA/28/26 Evacuation Procedure

The Committee noted the evacuation and housekeeping procedures.

PLA/29/26 Declarations of Interest

There were no declarations of interest.

PLA/30/26 Minutes

AGREED the minutes of the meeting held on 13 July 2026 be confirmed as a correct record and signed by the Chair.

PLA/31/26 Scrutiny Review of Animal Welfare, Kennelling, and Protection of Pets

The Committee received evidence from the Head Nurse at the local PDSA regarding their experience of delivering veterinary support and the PDSA Animal Welfare (PAW) Report 2025.

The key points highlighted included:

- Owning a pet improved caregiver's lives, combated loneliness, and was a lifeline to many when they faced struggles. It was believed that pets' health and well-being should not suffer during times of their owner's financial hardship.
- PDSA provided services to those who were in receipt of a range of benefits, and those registered would be entitled to either the charitable funded service whereby pets were treated for free, or the concessionary low-cost service which could be anywhere between a third to two thirds cheaper than private or independent practice. The level of care provided was the same across both charitable and concessionary services.
- The Middlesbrough Hospital registered approximately 9,000 clients a year and treated an average of approximately 330 pets a week/1,500 a month.
- While the PDSA provided consultations and surgery, along with 24-7 emergency care, there was also a holistic range of treatments being carried out. 41% of the

individual pet workload a year was focused on preventative activity, and this included neutering (approximately 15 pets per week), vaccinations (approximately 30 pets per week), microchipping, flea and worm prescriptions, and other over-the-counter preventative care. Charitable funded clients would pay the same price as concessionary clients for preventative care.

- While the registration and appointment system was online, clients who could not access the internet were able to get assistance from the National Customer Service Centre.
- The PDSA's online Pet Health Hub was available for all pet owners to access
- The charity did not receive any government funding and relied on donations, including gifts in wills and legacies which funded two out of three treatments, and contributions from clients.
- The PDSA treated more pets than all the UK veterinary charities put together.

It was questioned why TS13 was the only TS postcode the local PDSA did not provide services to. It was explained that this was due to the distance needed to travel to get to the veterinary hospital. It would be better for the welfare of the pet in emergency need to be treated at a veterinary practice nearer to TS13.

Euthanasia of pets was raised, and it was explained this was a part of the work carried out by all veterinary practices. Many of the pets seen by the PDSA were older with long term conditions, and euthanasia would be considered as a treatment option once they were at the end of a treatment platform and the pets health and wellbeing were compromised. Occasionally, it was also a treatment option considered if the owner's circumstances did not allow them to provide the long-term health care their pet needed, e.g. they could not afford the cost of travel to the PDSA for regular appointments, did not have the time in their schedule to give appropriate medication, or could not cope with their specific needs. The PDSA would offer assistance with bereavement and cremation afterwards. Member requested the number of pets euthanised by the PDSA.

While it was noted that the PDSA was not a rehoming charity, it did have links with rehoming services and animal charities, e.g. Dog's Trust, Blue Cross, Cats Protection League and various other charities. Advice and contact information would be given to clients regarding rehoming if required. However, if the animal's health was compromised, they would not be able to advise rehoming as it would be difficult to find a home and therefore put pressure on another charity.

The Committee questioned the waiting times for appointments and informed that this depended on the type of appointment needed. If a registered pet was in an emergency situation they would be seen straight away. There were also regular clinics for preventative treatments e.g. flea and worm treatment, as well as use on the day/week appointment for non-emergency health issues where clients were booked on the next available appointment. In addition, telephone appointments were available with vets, which could be used before a face-to-face appointment was arranged.

Training opportunities were discussed. The PDSA had a good relationship with the local universities and veterinary colleges and offered work placements and charity rotations. They also recruited veterinary graduates who tended to stay at the practice.

The PDSA highlighted how they would like to work closer with the Council to improve animal welfare, including ensuring all vets have details on who to report issues to. The opportunity was also offered for members of the Committee to visit the PDSA hospital in Middlesbrough.

Members thanked the PDSA for the important work that they do, noting how it took pressure off other services, and this was echoed by officers.

The Committee noted a report regarding site visits members had carried out to the Council's holding kennels and partner kennels. A response from Adult Social Care to a suggestion made at one site visit to shorten the time a pet was held before rehoming was included.

The Committee also noted a report outlining responses from North East Local Authorities to questions regarding provision of Animal Welfare Services.

PLA/32/26 Chair's Update and Select Committee Work Programme

Consideration was given to the work programme.

AGREED the work programme be noted.

Chair:

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REPORT TO PLACE SELECT COMMITTEE

12 October 2026

Scrutiny Review of Animal Welfare, Kennelling, and Protection of Pets

Summary

The fourth and final evidence session for the Committee's review of Animal Welfare, Kennelling, and Protection of Pets will consider evidence from the Dog's Trust and RSPCA.

Detail

1. As part of the scoping process, the Committee identified the Dog's Trust as a key contributor to the review. They have therefore been invited to the meeting to give evidence regarding their experience of requests for assistance and the demand for rehoming. The Dog's Trust have been asked to include in their evidence reasons dogs are being relinquished or abandoned, emerging trends in the dogs arriving at their facility, pressures affecting the organisation, and support or interventions that would help to reduce these.
2. The RSPCA were also identified during the scoping process as a key contributor to the review and have been invited to the meeting to give evidence. They have been asked to discuss their perspective on the current challenges and emerging issues affecting animal welfare. They have also been asked to include in their evidence how dog numbers have changed, reasons dogs are being relinquished or abandoned, and support or interventions that would help reduce the pressures being experienced.
3. The Link officers for the review will also provide a verbal update to supplement the evidence received in relation to the Council's Animal Welfare Service.
4. A copy of the agreed scope and project plan for the review is attached for information.

Name of Contact Officer: Michelle Gunn

Post Title: Scrutiny Officer

Telephone number: 01642 524987

Email address: michelle.gunn@stockton.gov.uk

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Place Select Committee
Review of Animal Welfare, Kennelling, and the Protection of Pets
Outline Scope

Scrutiny Chair (Project Director): Jim Beall	Contact details: Jim.beall@stockton.gov.uk
Scrutiny Officer (Project Manager): Michelle Gunn	Contact details: Michelle.gunn@stockton.gov.uk
Departmental Link Officer: Marc Stephenson	Contact details: Marc.stephenson@stockton.gov.uk
Which of our strategic corporate objectives does this topic address? The review will address the following priority of the Stockton-on-Tees Plan: Priority Two – Healthy and resilient communities: we will ensure that our diverse communities can live happy and healthy lives, that we support those who are experiencing poverty. We will strive to ensure that our residents are resilient, independent and where ever possible, economically active. We will support residents to be safe and connected to each other in their homes and communities. Animal Welfare also has direct links into both the Partnership and Regeneration Missions of the 'Powering our Future' program.	
What are the main issues and overall aim of this review? As part of the Council's Environmental Health Service, the Animal Welfare Team performs several critical functions and interventions to protect the public, ensure the welfare of animals, and promote animal wellbeing, including the statutory control over stray dogs. The service has a strong track record of high-quality provision, receiving the RSPCA Gold Standard award annually since its inception and recently one of only a few local authorities nationally to receive the platinum award for continual excellent. In addition to our Council responsibilities, there is a short-term kennelling facility at the Security Centre, which is also utilised by the Police for housing dogs involved in daily operations, such as the arrest of suspects with dogs or the detention of dangerous dogs. The service currently receives an average of 700 requests per year with the demand for animal welfare services rising, both in the number of animals handled and the complexity of cases. This national trend is mirrored in Adult Social Care Services, where rehoming animals, particularly dogs, presents significant challenges for staff. In addition, the length of time that dogs are required to stay in long term kennelling provision is increasing while at the same time, the availability of long-term kennelling is becoming more limited, and the associated costs are escalating. This reflects similar issues faced by local authorities nationwide. The increasing costs are driven by factors such as rising operational expenses, stricter regulations, increase in veterinary costs and higher demand for kennelling services.	

The review will therefore assess the long-term challenges and consider options for the future provision of animal welfare services, kennelling, and property protection. Key areas for consideration include:

1. **Financial Sustainability:** Exploring funding options and cost-saving measures to ensure the continued provision of high-quality animal welfare services.
2. **Capacity and Infrastructure:** Assessing the need for additional kennelling facilities or partnerships to accommodate the growing number of animals.
3. **Staffing and Training:** Ensuring our officers are adequately trained and supported to handle the increasing complexity of cases.
4. **Collaboration with External Agencies:** Strengthening partnerships with the Police, private kennelling providers, and other local authorities to share resources and best practices.
5. **Community Engagement:** Raising awareness and encouraging responsible pet ownership to reduce the number of stray and abandoned animals.

The overall aim of the review will be to address the challenges to the long-term sustainability and cost of services and thereby continue to provide excellent care for animals and ensure the safety and well-being of the community.

The Committee will undertake the following key lines of enquiry:

What is the minimum (statutory) service that the Council must provide?
 What services are the Council providing above the minimum required and why?
 What is the current position on “put to sleep”?
 How effectively does the current service safeguard animal welfare?
 How long are animals at council funded facilities?
 How has demand for the service changed, e.g. number/complexity of cases, and what impact is this having on the service?
 What support is given to help vulnerable/homeless individuals to care for their pets?
 How is the service funded?
 Are there any income-generation opportunities?
 What current partnership arrangements are in place and how effective are these?
 What are the options for increasing capacity to meet an increased demand? E.g. additional facilities, shared provision, alternative models?
 What training is required for animal welfare officers?
 Is additional training or support required to manage more complex and/or sensitive cases?
 What public engagement is being carried out to promote responsible pet ownership and reduce abandonment and dangerous dog incidents? How effective are these?

Who will the Committee be trying to influence as part of its work?

Cabinet, Council, key partners e.g. police, other local authorities, public

Expected duration of review and key milestones:

7 months, reporting to Cabinet in January 2027

Scope and Project Plan –18 May 2026

Evidence gathering June 2026 – October 2026 Draft recommendations – 9 November 2026 Final Report – 14 December 2026 Submission to Cabinet – 21 January 2027
What information do we need?
Existing information (background information, existing reports, legislation, central government documents, etc.): • Statutory requirements • Existing policy/service New information: • Best practice from across the country

Who can provide us with further relevant evidence? (Cabinet Member, officer, service user, general public, expert witness, etc.)	What specific areas do we want them to cover when they give evidence?
Animal welfare officers	Council responsibilities regarding animal welfare The current service offer including short-term kennelling facility and long-term kennelling arrangements The demand on the service Veterinary arrangements and cost Training received Funding of the service
Police	Police responsibilities regarding animal welfare The number of animals/dogs they deal with and kennel What happens in the long term to dangerous dogs and the animals of suspects they seize
Other local authorities	Best practice in providing animal welfare services and meeting demand for services Training provided for staff
Local Veterinary Services and PDSA	Health implications for long term kennelling Veterinary costs Veterinary support for vulnerable/homeless pet owners
Dogs Trust	Demand for pets and issues with rehoming Partnerships with private kennels and Council
RSPCA	View on Council Animal Welfare provision Partnerships with private and Council kennels
Communications Officers	The communication strategies for promoting responsible pet ownership
Licensing	To understand how the Licensing regime supports and ensures high standards of animal welfare
Adult Social Care	Support given to look after/rehome pets of individuals going into hospital or care

How will this information be gathered? (e.g. financial baselining and analysis, benchmarking, site visits, face-to-face questioning, telephone survey, survey) Committee meetings, reports, case studies
How will key partners and the public be involved in the review? Attendance at meetings, information submissions
How will the review help the Council meet the Public Sector Equality Duty? The Equality Act 2010 protects everyone from discrimination on grounds of nine Protected Characteristics (including – but not limited to – age, gender, disability, ethnicity), and advance equality of opportunity for those with Protected Characteristics. Providing an effective animal welfare service ensures public safety of all residents by controlling stray and dangerous dogs, which reduces the risk of attacks and injuries. This fosters a sense of security and well-being among residents.
How will the review contribute towards the Joint Strategic Needs Assessment, or the implementation of the Health and Wellbeing Strategy? By reducing the risk of attacks and injuries and fostering a sense of security and well-being contributes to Focus Area 3: Everyone lives in healthy and sustainable places and communities.
Provide an initial view as to how this review could lead to efficiencies, improvements and/or transformation: The review will be seeking to explore funding options and cost-saving measures, ensuring officers are adequately trained and supported, and strengthening partnerships to ensure the continuation of high-quality animal welfare services that is able to respond to the increasing complexity of cases. It will also seek to raise awareness with residents and encourage responsible pet owners to reduce the number of stray and abandoned animals.

Project Plan

Key Task	Details/Activities	Date	Responsibility
Scoping of Review	Information gathering	April 2026	Scrutiny Officer Link Officer
Tri-Partite Meeting	Meeting to discuss aims and objectives of review	17.04.26	Select Committee Chair and Vice Chair, Cabinet Member(s), Director(s), Scrutiny Officer, Link Officer
Agree Project Plan	Scope and Project Plan agreed by Committee	18.05.26	Select Committee
Publicity of Review	Determine whether Communications Plan needed		Link Officer, Scrutiny Officer
Obtaining Evidence		15.06.26 13.07.26 14.09.26 12.10.26	Select Committee
Members decide recommendations and findings	Review summary of findings and formulate draft recommendations	09.11.26	Select Committee
Circulate Draft Report to Stakeholders	Circulation of Report	November/December 2026	Scrutiny Officer
Tri-Partite Meeting	Meeting to discuss findings of review and draft recommendations	November/December 2026 TBC	Select Committee Chair and Vice Chair, Cabinet Member(s), Director(s), Scrutiny Officer, Link Officer
Final Agreement of Report	Approval of final report by Committee	14.12.26	Select Committee, Cabinet Member, Director
Consideration of Report by Executive Scrutiny Committee	Consideration of report	19.01.27	Executive Scrutiny Committee
Report to Cabinet/Approving Body	Presentation of final report with recommendations for approval to Cabinet	21.01.27	Cabinet / Approving Body

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Agenda Item 7

Place Select Committee Work Programme 2026-2027

Date (4pm unless stated)	Topic	Attendance
Monday 20 April 2026	Scrutiny Review of Governance of Capital Projects – Final Report Overview - Town Centres Development - Inclusive growth & Development	Iain Robinson, Neil Bramma & Andy Corcoran Cllr Richard Eglington, Tracey Carter, Iain Robinson, & Chris Renahan
Monday 18 May 2026	Monitoring: Progress Update - Scrutiny Review of Affordable Housing Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets – Scope and Project Plan	Jane Edmonds Marc Stephenson & Stephen Donaghy
Monday 15 June 2026	Monitoring: Action Plan – Scrutiny Review of Governance of Capital Projects Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Evidence Gathering	Iain Robinson, Neil Bramma & Andy Corcoran Marc Stephenson & Stephen Donaghy Polly Edwards, Kirsty Wannop, Graham Lyons & Sarah Garside
Monday 13 July 2026	Monitoring: Progress Update - Scrutiny Review of Domestic Waste Collections, Kerbside Recycling and Green Waste Collections Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Evidence Gathering	Dale Rowbotham Marc Stephenson & Stephen Donaghy PC Chris Lambert
Monday 14 September 2026	Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Evidence Gathering	Marc Stephenson & Stephen Donaghy PDSA

Place Select Committee Work Programme 2026-2027

Date <u>(4pm unless stated)</u>	Topic	Attendance
Monday 12 October 2026	Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Evidence Gathering	Marc Stephenson & Stephen Donaghy Dogs Trust and RSPCA
Monday 9 November 2026	Monitoring: Progress Update – Muslim and Faith Burials Monitoring: Progress Update - Scrutiny Review of Affordable Housing Overview & Performance - Community Services - Environment, Leisure & Green Infrastructure - Housing and A Fairer Stockton-on-Tees	Dale Rowbotham & Darren Robinson Jane Edmends Cllr Nigel Cooke, Cllr Paul Rowling, Cllr Richard Eglington, Reuben Kench, Craig Willows, Neil Mitchell, Carolyn Nice, & Jane Edmends
Monday 9 November 2026 (Informal)	Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Summary of evidence	Marc Stephenson & Stephen Donaghy
Monday 14 December 2026	Monitoring: Progress Update - Scrutiny Review of Burial Provision Monitoring: Progress Update - Scrutiny Review of Domestic Waste Collections, Kerbside Recycling and Green Waste Collections Scrutiny Review of Animal Welfare, Kennelling and Protection of Pets Final Report	Chris Renahan Dale Rowbotham Marc Stephenson & Stephen Donaghy
Monday 11 January 2027	Monitoring: Progress Update - Scrutiny Review of Governance of Capital Projects	Iain Robinson, Neil Bramma & Andy Corcoran
Monday 15 February 2027		

Place Select Committee Work Programme 2026-2027

Date <u>(4pm unless stated)</u>	Topic	Attendance
Monday 15 March 2027		

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